

Acknowledgments

This report was prepared by the Secretary of Energy under the direction of Jimmy Glotfelty and Logan Walters, Office of the Secretary, and Paul Carrier, Office of Policy and International Affairs.

The study was supported by an interagency working group that included: Tracy Terry, Office of Policy and International Affairs; Larry Mansueti and Philip Overholt, Office of Energy Efficiency and Renewable Energy; Anthony Como, Office of Fossil Energy; Alison Silverstein, Federal Energy Regulatory Commission; and Douglas Hale, Energy Information Administration.

POEMS analysis was led by Tracy Terry, Office of Policy and International Affairs. Frances Wood and Lessly Goudarzi, OnLocation, Inc. provided modeling support.

DOE's public workshops were supported by Vernellia Johnson, Office of Energy Efficiency and Renewable Energy; Peter Dreyfuss, Chicago Regional Office; James Powell, Atlanta Regional Office; and Zead Haddad, Office of Policy and International Affairs.

Technical support was coordinated by the Consortium for Electric Reliability Technology Solutions under the direction of Joseph Eto, Lawrence Berkeley National Laboratory. The technical team consisted of Fernando Alvarado, University of Wisconsin, Madison; Jeff Dagle, John Hauer, and Steve Widergren, Pacific Northwest National Laboratory; George Gross and Tom Overbye, University of Illinois, Urbana-Champaign; Eric Hirst, Consultant; Brendan Kirby, Oak Ridge National Laboratory; David Meyer, Consultant; Shmuel Oren, University of California, Berkeley; and Richard Sedano, Regulatory Assistance Project. Anthony Ma, Nan Wishner, and Ted Gartner, Lawrence Berkeley National Laboratory, provided editorial and production support.